

## STATE OF NEW HAMPSHIRE

### BEFORE THE

## NEW HAMPSHIRE PUBLIC UTILITIES COMMISSION

Docket No. DE 10-

# DIRECT TESTIMONY OF RICHARD C. LABRECQUE

Request for Approval of Power Purchase Agreement
Between
Public Service Company of New Hampshire
and
Laidlaw Berlin BioPower, LLC

July 26, 2010

1	INTRODUCTION AND PURPOSE
2	
3 <b>Q.</b>	Please state your name, position and business address.
4 A.	My name is Richard C. Labrecque. I am Supplemental Energy Sources Manager for
5	PSNH. My business address is Public Service Company of New Hampshire
6	("PSNH"), Energy Park, 780 North Commercial Street, Manchester, New
7	Hampshire.
8	
9 <b>Q</b> .	What are your duties and responsibilities in your position of Supplemental
10	Energy Sources Manager?
11 A.	My duties include the administration of interconnection agreements and purchase
12	contracts with non-utility generators.
13	
14 <b>Q</b> .	Have you previously testified before the Commission?
15 A.	Yes. I have testified on several occasions before the Commission.
16	
17 <b>Q.</b>	What is the purpose of your testimony?
18 A.	The purpose of my testimony is to explain the key terms and conditions of the Power
19	Purchase Agreement ("PPA") between PSNH and Laidlaw Berlin BioPower, LLC
20	("LBB").
21	
22 <b>Q</b> .	Please provide a general description of the PPA.
23 A.	PSNH (the "Buyer") and LBB (the "Seller") reached agreement on June 8, 2010 on
24	the final terms and conditions of the PPA concerning LBB's plans to construct,
25	operate and maintain a 70 MW (gross) hiomass-fueled generation Project in Berlin

1	New Hampshire (the "Project"). Under the terms of the PPA, PSNH will purchase
2	100% of the output of the Project for a term of twenty (20) years. The PPA includes
3	separate pricing terms related to the purchase of: i) the energy output of the Project,
4	ii) the capacity of the Project, and iii) the Renewable Energy Certificates (RECs) and
5	other environmental attributes of the Project. The PPA also includes a "Right of
6	First Refusal" by which PSNH has a limited right to purchase the Project during the
7	twenty year term and a "Purchase Option Agreement" that provides PSNH, its
8	successors and assigns with the right, but not the obligation, to purchase the Project
9	at the conclusion of the PPA term.
10	
11 <b>Q.</b>	Can you further describe the products that PSNH will purchase via the
12	PPA?
13 A.	Yes. The PPA includes specific definitions of the "Products" that will be purchased
14	by PSNH. To summarize, the products are any electrical products or services that
15	are created by the Project and earn compensation via the ISO-NE markets,
16	including but not limited to energy, capacity, and ancillary services. In addition, the
17	Products include any "Renewable Products", but exclude any "Tax/Grant Benefits"
18	as each of these is defined in ARTICLE 1 of the PPA.
19	
20 <b>Q.</b>	Please explain the meaning of "Renewable Products" in the PPA.
21 A.	Renewable Products are the New Hampshire Class I Renewable Energy Certificates
22	(RECs) for which the Project must qualify under the terms of the PPA. However,
23	the Buyer of the Renewable Products (PSNH) is also entitled to any other
24	environmental attribute, applicable now or in the future, related to the Project;
25	including certain credits, certificates, benefits, emission offsets, allowances, etc.

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1 <b>Q</b> .	Why is it important for PSNH to be entitled to the other environmental
2	attributes?
3 A.	Programs designed to incent renewable forms of generation, or generation with
4	particular emission characteristics, are subject to change. Currently, PSNH is
5	obligated to comply with NH RSA Chapter 362-F, the New Hampshire Renewable
5	Portfolio Standard ("RPS"). The PPA terms include flexibility such that, should RSA
7	362-F be revised, replaced, or superseded by new legislation, including a Federal
3	RPS program, PSNH's customers would continue to receive the benefits associated
€	with purchases from the Project. In addition, if a totally new program was enacted
10	that operates in concert with RSA 362-F, for example, a program designed to incent
11	zero carbon generation, the PPA would entitle PSNH's customers to also receive
12	these benefits related to purchases from the Project.
13	
14 <b>Q</b> .	What are the "Tax/Grants Benefits" that have been specifically excluded
15	from the products being purchased?
16 A.	These refer to any and all tax credits, investment tax credits, grants in lieu of tax
17	credits, fuel subsidies or other non-tax cash grants or subsidies, credits or benefits
18	that may be available to the owner of a facility.
19	
20 <b>Q</b> .	Can you describe the pricing terms in the PPA?
21 A.	Yes. As described in ARTICLE 6, the PPA provides for three separate payments to
22	be made via each monthly invoice: an energy payment, a capacity payment, and a
23	REC payment. The energy and REC payments are determined each month by
24	multiplying a \$/MWH price by the actual Project production (MWH) during the
	3

1 invoice period. The capacity payment is a \$/KW-month price multiplied by the 2 specific capacity of the Project (in KW) recognized by ISO-NE in that month. 3 4 Q. Please describe the energy pricing. 5 A. The energy base price is \$83 per MWH and applies to the first calendar quarter of 6 commercial operation. In each subsequent calendar quarter, the energy base price 7 will be revised to incorporate a "Wood Price Adjustment" ("WPA") which is described 8 in ARTICLE 6.1.2(a)(ii). The WPA will reflect the difference between the actual 9 average price per ton that PSNH paid for biomass fuel at the Northern Wood Power 10 Plant (Schiller Station) in the immediately preceding quarter and the base wood 11 price of \$34 per ton. The difference (in \$/ton), whether positive or negative, will be 12 converted into a \$/MWH adjustment using a multiplier of 1.8 tons per MWH. The 13 final energy price payable in the invoice period will be the base price, as adjusted by 14 the WPA. 15 What is the purpose of the WPA? 16 **Q**. 17 A. The parties to the PPA were concerned that the cost of biomass fuel delivered to the 18 Project could vary over the twenty year term of the PPA. Without the WPA, LBB 19 could be faced with increasing fuel costs and declining operating margins or even 20 losses, perhaps to the extent that production would have to cease. This risk could 21 pose an insurmountable barrier to LBB obtaining financing for the Project. PSNH 22 was also concerned that biomass fuel prices could decline during the twenty year 23 term of the deal. This would result in PSNH's customers being asked to pay higher

prices for purchases from the Project and thus contributing to a higher profit margin

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	for LBB. By negotiating the WPA, a solution was obtained to protect both parties
2	from undue risk during the term of the PPA.
3	
Q.	Why is the WPA indexed to the cost of biomass fuel at Schiller Station
5	rather than the LBB site?
5 A.	PSNH negotiated this condition to provide assurance that the WPA would be linked
7	to an index under the full procurement control of PSNH and regulated by the New
3	Hampshire Public Utilities Commission. In this way, PSNH's customers will not be
)	adversely affected by sub-optimal wood procurement conditions or procedures at the
0	LBB site. This is an important price protection feature of this PPA.
1	
2 <b>Q</b> .	How was the 1.8 tons per MWH conversion factor determined?
3 A.	This conversion factor, which is fixed for the term of the PPA, is considered
4	indicative of the fuel conversion efficiency of the LBB Project. The actual conversion
15	efficiency may be slightly higher or lower and can fluctuate over time based on plant
16	conditions and fuel characteristics. The conversion factor gives LBB the incentive to
17	operate as efficiently as possible while protecting PSNH's customers from inefficient
18	operation.
	5

Q.	riease describe the capacity pricing.
2 A.	During the first five years of commercial operation the capacity price is \$4.25 per
3	KW-month of "Capacity" (as defined in ARTICLE 6.1.2(b) of the PPA). That price is
4	increased by \$0.15 per KW-month in each of the final fifteen years of the term.
5	
6 <b>Q</b> .	How is "Capacity" defined in the PPA?
7 A.	Capacity is the output of the Project as measured in megawatts for which the Project
8	has obtained a capacity supply obligation as a result of participation and clearing in
9	an ISO-NE administered Forward Capacity Market ("FCM") auction and is receiving
10	compensation pursuant to that obligation via the ISO-NE market settlement
11	process.
12	
13 <b>Q</b> .	Why is the definition of Capacity an important protection for PSNH's
4.	mportune processing 102 1 2 1 1 1 2 1
14	customers?
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14	customers?
14 15 A.	customers?  ISO-NE has established a FCM to obtain the generation capacity required to reliably
14 15 A. 16	customers?  ISO-NE has established a FCM to obtain the generation capacity required to reliably operate the New England electric system. The FCM is a relatively new and complex
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1	providers in "lieu of meeting the portfolio requirements of RSA 362-F:3 for a given
2	year if, and to the extent sufficient certificates are not otherwise available at a price
3	below the amounts specified" in Section 10 (hereinafter referred to as "Alternative
4	Compliance Payments" or "ACP").
5	
6	During the first five years of the PPA, the REC price is 80% of the ACP. During the
7	second five years the REC price is 75% of the ACP. The price decreases to 70%
8	during the next five years and to 50% of the ACP during the final five years of the
9	PPA. This declining price is designed to produce increasing value to PSNH's
10	customers over time while providing the developer with a predictable revenue
11	stream.
12	
13 <b>Q.</b>	Has PSNH prepared an exhibit that projects the prices payable during the
14	term of the PPA?
15 A.	Yes. Attachment RCL-1 is a table that shows the projected prices to be paid for
16	energy, capacity, and RECs during the twenty year term.
17	
18 <b>Q.</b>	Does the PPA contain any provisions designed to protect PSNH's
19	customers from paying contract prices that exceed the market price?
20 A.	Yes. The PPA includes a mechanism referred to as the "Cumulative Reduction" as
21	described in ARTICLE 6.1.3 which is designed to calculate and track any energy
22	payments made that exceed the ISO-NE spot market energy price.

### 1 **Q**. Please describe the Cumulative Reduction.

2 A. For each MWH of Energy delivered under this Agreement, a negative or positive adjustment shall be determined. When the contract energy payment rate set forth above (\$/MWH) exceeds the ISO-NE Day-Ahead hourly Locational Marginal Price (LMP) at the delivery point, the hourly negative adjustment shall equal the delivered MWH multiplied by the difference between the LMP and the contract energy rate. When the contract energy payment rate (\$/MWH) is less than the LMP, the hourly positive adjustment shall equal the delivered MWH multiplied by the difference between the LMP minus the contract Energy rate. These negative and positive adjustments shall be continuously aggregated over the twenty year term of the PPA. If, at the termination of the PPA, the aggregate balance is negative, that quantity shall be the "Cumulative Reduction" for the purposes of reducing the purchase price of the Project as provided in the Purchase Option Agreement (and described below). If the aggregate balance is positive (that is, over the term of the PPA customers did not pay over-market prices), it shall have no further bearing on 16 the administration of the PPA.

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#### 18 **O**. What is the ultimate purpose of the Cumulative Reduction?

The Cumulative Reduction is a unique and important feature of this PPA that was essential to PSNH in order to protect customers from unknown future market energy prices. PSNH included this feature to protect PSNH's customers from the potential of paying over-market energy prices over the term of the PPA. In the event actual hourly ISO-NE energy prices during the term of the PPA are, on average, less than the contract energy prices, a fund of dollars will accrue (the Cumulative Reduction) that can be used as a credit to reduce the purchase price of the Project.

1	This will provide PSNH's customers with the opportunity to recapture the over
2	market payments, if any, made during the PPA term over a subsequent time frame.
3	
4 <b>Q</b> .	In what way does the Cumulative Reduction make the LBB PPA different
5	from the dozens of 1980's and 1990's era PURPA-mandated contracts and
6	Rate Orders that PSNH was subject to?
7 A.	PURPA required PSNH to purchase the output of "qualifying facilities" from
8	developers at a price known as "avoided cost". Many developers elected to use a
9	long-term forecasted avoided cost as the basis for their payments under rate orders
10	issued by the Commission. In most all instances, these forecasted avoided costs far
11	exceeded PSNH's actual avoided costs. Thus, most PURPA rate orders resulted in
12	significant over-market payments to the developers. At the termination of the
13	PURPA rate orders, there was no opportunity for PSNH's customers to recapture
14	those over-market payments; i.e., the over-market payments went solely to the
15	benefit of the QF owner. In the LBB PPA, any cumulative over-market energy
16	payment will result in a dollar-for-dollar price reduction in a Project purchase option
17	right that PSNH has negotiated (described below). This provides PSNH's customers
18	with the opportunity to receive value to offset any over-market payments following
19	the termination of the PPA.
20	
21 <b>Q.</b>	Please describe the Purchase Option Agreement (POA)?
22 A.	For a period of one-hundred and twenty (120) days following the conclusion of the
23	twenty year term of the PPA, the POA grants PSNH, and its successors and assigns,
24	an exclusive, irrevocable option to purchase the Project and the Project Site
25	(together the "Project Assets"). The purchase price for the Project Assets shall equal

1	1) the fair market value of the assets (as if sold free of all financing liens and
2	encumbrances) minus ii) the Cumulative Reduction value, provided the purchase
3	price shall not be less than zero.
4	
5 <b>Q</b> .	Are the purchase rights granted by the POA transferrable to another
6	entity?
7 A.	Yes. PSNH may transfer its purchase option rights to any PSNH affiliate or
8	unaffiliated third party.
9	
10 <b>Q</b> .	How will the fair market value of the Project Assets be determined?
11 A.	If the parties are unable to mutually agree on the fair market value, then each party
12	shall select two qualified independent commercial appraisers to provide a fair
13	market value estimation of the Project. The highest and lowest valuation shall be
14	removed and the remaining two shall be averaged to determine the fair market
15	value.
16	
17 <b>Q</b> .	Under what conditions might PSNH consider exercising the option to
18	purchase the Project?
19 A.	The Project, assuming normal operating and maintenance practices, should have a
20	useful life well in excess of the twenty year term of the PPA. At the conclusion of the
21	twenty years, it is possible that the status of the ISO-NE power and fuel markets
22	will be such that the Project has significant projected value as a provider of
23	economic, renewable, low-emission baseload energy and capacity. If that is the case,
24	the Project will be assessed with a commensurate fair market value that will be
25	based on the present value of expected future cash flows obtained by selling the

1 Project products (energy, capacity, RECs, etc.) into the applicable power and 2 environmental markets. The POA provides PSNH with the ability to purchase the 3 Project Assets either at the assessed fair market value or at a discount when considering the Cumulative Reduction. The value obtained through exercising this 4 5 option could then be passed on to PSNH's customers. PSNH's ability to transfer this 6 right to an assignee ensures that this benefit will be available regardless of PSNH's 7 own ability to purchase the Project at that time. 8 9 **Q**. How might the Purchase Option Agreement provide value to PSNH's 10 customers? 11 A. PSNH could either operate the Project as part of a portfolio of regulated generation 12 assets (similar to today) in order to provide Energy Service to its customers, or it 13 could market the output of the Project into the ISO-NE power and environmental 14 markets (i.e. operate as a merchant plant) with the net value going to PSNH's 15 customers. The choice would likely depend on the future regulatory structure of the 16 New Hampshire electric utility industry as it relates to PSNH. One other way to 17 create value from the option would be to transfer the option, for a price, to an affiliate or third party. In any scenario, PSNH envisions some form of regulatory 18

associated with the POA would be provided to customers.

settlement proceeding would be required to ensure that the net economic benefits

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## 1 Q. I s it typical for PPAs to include a Purchase Option Agreement at the 2 conclusion of the PPA term? 3 A. No. PSNH believes the POA, in concert with the Cumulative Reduction value, to be 4 a first of a kind structure. As noted earlier, PURPA-mandated contracts and rate 5 orders did not provide for any such customer benefits at their conclusion. 6 7 Q. What is the "Right of First Refusal" in the PPA? 8 A. If at any time LBB desires to sell the Project to a third party pursuant to a bona fide 9 purchase offer, the Right of First Refusal provides PSNH the ability to match that 10 offer and, thus, to purchase the Project on similar terms. The right is also 11 transferrable to a PSNH affiliate. This right is another example of the creative and 12 non-standard elements that PSNH negotiated into the final PPA to provide value to 13 PSNH's customers. 14 15 Q. How might the Right of First Refusal provide value to PSNH's customers? 16 A. The right allows PSNH to review the terms and conditions of any potential purchase 17 and sale agreement between LBB and a third party. PSNH is granted a period of 18 one-hundred and eighty (180) days to consider the terms. This period provides 19 PSNH the opportunity to evaluate the terms and determine if the purchase would 20 likely create economic value for its customers. For example, if LBB and the third 21 party have agreed to transfer ownership of the Project at a purchase price that 22 PSNH believes is significantly below the fair market value of the assets, then PSNH, 23 with Commission approval, could decide to purchase the Project. At that point, 24 PSNH could elect to create value using methods similar to those discussed above 25 regarding the Purchase Option Agreement; i.e. PSNH could either operate the

1	1 roject as part of a portiono of regulated generation assets (similar to today) in order
2	to provide Energy Service to its customers, or it could market the output of the
3	Project into the ISO-NE power and environmental markets (i.e. operate as a
4	merchant plant), or it could attempt to resell the entire Project for a price closer to
5	PSNH's estimate of the fair market value.
6	
7 <b>Q.</b>	Can you comment on how the terms and conditions of this PPA compare to
8	other long-term contracts between electric utilities and renewable Project
9	developers?
10 A.	As mentioned above, this PPA includes a number of unique features to either protect
11	customers or to create potential future value for customers, including: the Wood
12	Price Adjustment mechanism, the strict definition of Capacity, the expanded
13	definition of Renewable Products, the Cumulative Reduction and Purchase Option
14	Agreement, and the Right of First Refusal.
15	
16	Regarding the pricing terms of the PPA, PSNH has conducted research to discover
17	the pricing terms included in other, recently announced and publically available
18	long-term contracts for renewable generation facilities. PSNH has prepared a brief
19	summary of the readily available information in Attachment RCL-2.
20	
21 <b>Q.</b>	Does this conclude your testimony?
22 A.	Yes.

	Attachm	ent RCL-1 Laid	llaw Berlin Bio	power PPA P	rice Forecas	st .		
		Total Payment (\$/MWH)	Energy (\$/MWH)	Capacity (\$/kw-mo)	Capacity (\$/MWH)	REC		
Year 1	2014	\$144.08	\$83.00	(\$/KW-mo) \$4.25		(\$/MWH)		
Year 2	arra barrer e caracteria de la composición del composición de la c		The fact of the first the form of the foreign of the second place of the property of the foreign of the foreign of the fact of the first of the firs	ann e d	\$7.28	\$53.80		
	2015	\$146.96	\$84.53	\$4.25	\$7.28	\$55.15		
Year 3	2016	\$149.90	\$86.10	\$4.25	\$7.28	\$56.53		
Year 4	2017	\$152.92	\$87.71	\$4.25	\$7.28	\$57.94		
Year 5	2018	\$156.02	\$89.35	\$4.25	\$7.28	\$59.39		
Year 6	2019	\$155.65	\$91.04	\$4.40	\$7.53	\$57.07		
Year 7	2020	\$159.06	\$92.77	\$4.55	\$7.79	\$58.50		
Year 8	2021	\$162.55	\$94.55	\$4.70	\$8.05	\$59.96		
Year 9	2022	\$166.13	\$96.37	\$4.85	\$8.30	\$61.46		
Year 10	2023	\$169.79	\$98.23	\$5.00	\$8.56	\$62.99		
Year 11	2024	\$169.22	\$100.14	\$5.15	\$8.82	\$60.26		
Year 12	2025	\$172.95	\$102.10	\$5.30	\$9.08	\$61.77		
Year 13	2026	\$176.76	\$104.11	\$5.45	\$9.33	\$63.32		
Year 14	2027	\$180.65	\$106.16	\$5.60	\$9.59	\$64.90		
Year 15	2028	\$184.64	\$108.27	\$5.75	\$9.85	\$66.52		
Year 16	2029	\$169.24	\$110.44	\$5.90	\$10.10	\$48.70		
Year 17	2030	\$172.93	\$112.65	\$6.05	\$10.36	\$49.92		
Year 18	2031	\$176.71	\$114.92	\$6.20	\$10.62	\$51.17		
Year 19	2032	\$180.57	\$117.25	\$6.35	\$10.87	\$52.45		
Year 20	2033	\$184.53	\$119.64	\$6.50	\$11.13	\$53.76		
Notes:	1) Assumes biomass fuel price of \$34/ton in 2014, escalating at 2.5% annually							
enanne enan anacemen anno en conservante a conse		y payment (\$/MV						
	3) REC prices assume the 2010 ACP price escalates at 2.5% annually							
	4) Energy	price is exclusive	of the PPA "Cu	ımulative Reduc	ction" provisio	n		

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Seller / Facility	Buyer	State	Size (MW)	Resource Type	Pricing (\$/MWH)	Source(s)	Note(s)
Plainfield Renewable Energy	CL&P/UI	CT	30	Biomass	\$130 - \$150	1	
Clearview Renewable Energy	CL&P/UI	CT	31	Biomass	\$123	1, 2	1
					ISO-NE Spot Energy		
Watertow n Renew able Pow er	CL&P/UI	CT	15	Biomass	price plus \$45 - \$55	3, 4	2, 3
Clearview East Canaan	CL&P/UI	CT	3	Anaerobic Digestor	\$125	1	1
Various Fuel Cell facilities	CL&P/UI	CT		Fuel Cell	\$180 - \$200	1	
Rhode Island LFG Genco	NGRID	RI	20	Landfill Gas	  \$120	5	4
Deepw ater Wind Block Island, LLC	NGRID	RI	30	Offshore Wind	\$236	6	5
Evergreen Wind Power III, LLC (Rollins Wind)	CMP & BHE	ME	60	Wind	See notes	7	6
New England Wind, LLC (Hoosac)	NSTAR	MA	30	Wind	Not disclosed	8	
Pioneer Valley Wind, LLC	NSTAR	MA	22.5	Wind	Not disclosed	8	
American Pro Wind, LLC	NSTAR	MA	Not Avail	Wind	Not disclosed	8	
Cape Wind Associates, LLC	NGRID	MA	468	Offshore Wind	\$207	9	7
First Wind Holdings (Sheffield)	Various	VT	40	Wind	Not disclosed	10	
Sources							
1/ Docket No. 07-04-27 - DPUC Review of Lor					- August 21, 2007		
2/ Docket No. 03-07-17RE05 Pre-filed Testimo							
3/ Docket No. 03-07-17RE03 - DPUC Review of					sults - January 31, 2007		
4/ Docket No. 03-07-17RE05 Pre-filed Testimo		to be been been been been and an extensive or the contract of					
5/ Docket No. D-10-36 Purchase Power Agree			aktion or an income and a contract of the cont				and the state of t
6/ Docket No. 4185 - Review of Amended PPA	A CONTRACT NAME OF THE PROPERTY OF THE PROPERT	NAMES OF TAXABLE PARTY.	TO AND THE REAL PROPERTY OF THE PROPERTY OF TH	make the a second residence and the second residence and the second residence and the second residence and the	- June 30, 2010		
7/ Docket No. 2008-104 Order Directing Utilitie:			erm Contract -	October 8, 2009			-
8/ NSTAR Electric Co. DPU 10-71, 10-72, and							
9/ DPU 10-54 Petition of NGRID for Approval o	TOTAL CONTRACTOR AND THE PROPERTY OF THE PROPE	NAME OF TAXABLE PARTY OF TAXABLE PARTY.	CONTRACTOR OF THE PROPERTY OF				
10/ SNL Interactive Article - "Vermont approve	s power con	tracts fo	r 40 MW First	Wind Project" - Augus	st 14, 2009		
Notes		and gifter debut to also declared out out.	in destination (also l'anno destination de l'Anno de l'A				
Notes	fived pricing	tormo ef	the provinces	Lavaartad aantes et t	a include contain aris:	li colono net an '-	<u> </u>
1/ Clearview has filed a request to modify the						justment mecr	ansms.
2/ Watertown pricing based on the ISO-NE sp		PRODUCE SERVICE SERVICES	Contraction and Contraction an		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		L
3/ Watertown has filed a request to modify the 4/ Price escalates at 2.5% annually	e rixea-pricing	ierms o	i the previous	iy executed contract	to include certain pricing a	ajustment med	nanisms.
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E/ Price condition at 2 E0/ annually Contract	muiaa maassi I						
5/ Price escalates at 3.5% annually. Contract 6/ PPA is for energy and capacity only (no rer	and the second and the Contract of the Contract of Association (Contract of Contract of Co	whitehead design and additional	Colores and aloring reconstitutes as a planeter and analytic and a	and the second s		4 111	